

# Semi-annual Securities Report

For the Interim Period of the 53rd Fiscal Year  
(January 1, 2024 through June 30, 2024)

## Roland Corporation

1. This is an English translation of the Semi-annual Securities Report (*Hanki Hokokusho*), which was produced based on Item 1 of the Table for Article 24-5, Paragraph 1 of the Financial Instruments and Exchange Act of Japan and was filed via the Electronic Disclosure for Investors' NETwork (EDINET) system as set forth in Article 27-30-2 of the same act. The translation includes a table of contents and pagination that are not included in the electronic filing.
2. Appended to the back of this document are English translations of the independent auditor's Interim Review Report attached to the Semi-annual Securities Report when it was filed using the aforementioned method, and the Confirmation Note that was filed at the same time as the Semi-annual Securities Report.
3. This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

# Table of Contents

	Page
Semi-annual Securities Report for the Interim Period of the 53rd Fiscal Year	
<b>Cover .....</b>	<b>3</b>
<b>Section 1 Company Information .....</b>	<b>4</b>
<b>Item 1. Overview of Company .....</b>	<b>4</b>
1. Key Financial Data .....	4
2. Description of Business .....	4
<b>Item 2. Overview of Business .....</b>	<b>5</b>
1. Business Risks .....	5
2. Management's Discussion and Analysis of Financial Position, Operating Results and Cash Flows .....	5
3. Material Contracts, etc. ....	7
<b>Item 3. Information about Reporting Company .....</b>	<b>8</b>
1. Company's Shares, etc. ....	8
2. Directors and Other Officers .....	11
<b>Item 4. Financial Information .....</b>	<b>12</b>
1. Semi-annual Consolidated Financial Statements .....	13
2. Other Information .....	21
<b>Section 2 Information about Reporting Company's Guarantor, etc.....</b>	<b>22</b>
Independent Auditor's Interim Review Report .....	23
Confirmation Note.....	25

## Cover

Document title	Semi-annual Securities Report
Clause of stipulation	Item 1 of the Table for Article 24-5, Paragraph 1 of the Financial Instruments and Exchange Act
Place of filing	Director, Kanto Local Finance Bureau
Filing date	August 8, 2024
Semi-annual accounting period	The interim period of the 53rd fiscal year (January 1, 2024 through June 30, 2024)
Company name	Roland Kabushiki Kaisha
Company name in English	Roland Corporation
Title and name of representative	Masahiro Minowa, CEO, CIO and Representative Director
Address of registered headquarters	2036-1 Nakagawa, Hosoe-cho, Hamana-ku, Hamamatsu-shi, Shizuoka
Telephone number	+81-53-523-0230
Name of contact person	Yuichi Hakamata, CFO and Executive Officer
Nearest place of contact	2036-1 Nakagawa, Hosoe-cho, Hamana-ku, Hamamatsu-shi, Shizuoka
Telephone number	+81-53-523-0230
Name of contact person	Yuichi Hakamata, CFO and Executive Officer
Place for public inspection	Tokyo Stock Exchange, Inc. (2-1 Nihonbashi Kabutocho, Chuo-ku, Tokyo)

## Section 1 Company Information

### Item 1. Overview of Company

#### 1. Key Financial Data

##### (1) Key financial data

Fiscal year		52nd Interim Period	53rd Interim Period	52nd
Accounting period		(January 1, 2023 through June 30, 2023)	(January 1, 2024 through June 30, 2024)	(January 1, 2023 through December 31, 2023)
Net sales	(million yen)	46,096	46,705	102,445
Ordinary profit	(million yen)	4,012	3,811	11,154
Profit attributable to owners of parent	(million yen)	3,195	3,694	8,151
Comprehensive income	(million yen)	5,727	8,302	10,799
Net assets	(million yen)	37,356	46,219	40,114
Total assets	(million yen)	76,506	83,768	80,969
Basic earnings per share	(yen)	116.97	134.05	297.97
Diluted earnings per share	(yen)	115.47	132.84	294.33
Equity-to-asset ratio	(%)	48.5	54.8	49.2
Net cash provided by (used in) operating activities	(million yen)	9,248	6,116	15,428
Net cash provided by (used in) investing activities	(million yen)	(1,123)	245	(3,576)
Net cash provided by (used in) financing activities	(million yen)	(7,869)	(6,008)	(8,668)
Cash and cash equivalents at end of period	(million yen)	9,993	13,434	12,883

- Notes: 1. Non-consolidated financial data are not presented as the Company prepares semi-annual consolidated financial statements.  
2. Basic earnings per share and diluted earnings per share are computed using the average number of shares outstanding during the period, which is calculated by subtracting the number of treasury shares from these shares. These treasury shares include the treasury shares remaining in Board Benefit Trust, Employee Stock Ownership Plan Trust and Employee Shareholding Association-type ESOP Trust.

#### 2. Description of Business

There were no significant changes in the business in which the Company and its subsidiaries and associates (collectively, the “Group”) operate during the interim period ended June 30, 2024.

No changes were made to major subsidiaries and associates.

## Item 2. Overview of Business

### 1. Business Risks

During the interim period ended June 30, 2024 (hereinafter the “period under review”), among the matters related to Overview of Business and Financial Information stated in this Semi-annual Securities Report, no major risks that might have a material impact on the financial position, operating results and cash flows of the Group have been recognized by the management. There were no significant changes in the matters related to “Business Risks” stated in the Annual Security Report for the previous fiscal year.

### 2. Management’s Discussion and Analysis of Financial Position, Operating Results and Cash Flows

This document contains forward-looking statements, which are based on the Group’s estimates and assumptions made as of the end of the period under review.

#### (1) Business performance

During the period under review, the global economic environment surrounding the Group remained uncertain due to several factors such as geopolitical risks occurred between Russia and Ukraine, Israel and Palestine, persistently high prices of commodities and interest rates worldwide, the prolonged depreciation of the Japanese Yen, and economic stagnation in China.

Demand for electronic musical instruments was affected by a reactionary decline after stay-at-home demand as well as by rising prices in some product categories and regions. Meanwhile, the Company believes that the impacts of dealer inventory adjustments triggered by supply chain disruption during the COVID-19 pandemic, which were the main cause of the year-on-year decrease in revenue in the previous periods, have largely subsided during the period under review. Under such circumstances, the Company made active efforts to control SG&A expenses based on the assumption that the market uncertainties will continue for the time being, while working to develop demand-creating new products toward the peak demand period, i.e., the fourth quarter from October to December 2024.

As a result of the above, during the period under review, the Group recorded net sales of ¥46,705 million (up 1.3% year on year). In terms of profit, the Group recorded operating profit of ¥4,428 million (up 4.0% year on year), ordinary profit of ¥3,811 million (down 5.0% year on year) and profit attributable to owners of parent of ¥3,694 million (up 15.6% year on year).

Sales performance (year-on-year change) by mainstay category is as shown below:

**(Keyboards)** Net sales: ¥11,800 million (down 0.4% year on year)

Sales of electronic pianos were affected by rising prices and dealer inventory adjustments, as well as by decreased demand in China, despite the contribution of new products launched in the current fiscal year.

Meanwhile, sales of portable keyboards remained strong as a result of market launch of new products.

**(Percussion and Wind Instruments)** Net sales: ¥13,871 million (up 4.5% year on year)

Sales of drums were affected by dealer inventory adjustments and a slowdown in demand for Sampling Pad series, which had been very strong in prior periods. On the other hand, actual sales of drum sets remained robust.

Sales of electronic wind instruments continued to struggle in medium- to low-end products due to new products launched by competitors.

**(Guitar-related Products)** Net sales: ¥12,017 million (up 7.0% year on year)

As to guitar effects, demand for compact effects, our mainstay products, remained firm, despite the dealer inventory adjustments and a slowdown in demand for the Looper series.

Sales of musical instruments amplifiers remained strong thanks to the contribution of new products lines launched in the current fiscal year.

**(Creation-related Products & Services)** Net sales: ¥5,884 million (down 4.4% year on year)

Regarding synthesizers, demand for 88-note stage piano-type products stabilized, although new products launched in the current fiscal year contributed to sales.

As to dance and DJ-related products, existing products showed signs of slowing down, although new product lines launched in the current fiscal year contributed to sales.

In the software and service domain, Roland Cloud continued to provide additional contents and new services to increase the LTV (Lifetime Value) of users, resulting in stable growth in membership.

**(Video and Professional Audio)** Net sales: ¥1,585 million (down 26.5% year on year)

Demand for video-related events recovered, and there was an increase in the demand for related products. However, sales were severely affected by a reactionary decline after the shipments of new products launched and backlogged orders made in the same period of the previous fiscal year.

(2) Analysis of consolidated financial position

Total assets at the end of the period under review on a consolidated basis increased by ¥2,799 million from the end of the previous fiscal year to ¥83,768 million. This is attributable primarily to increases in cash and deposits of ¥551 million with details described in cash flows in the next section, inventories of ¥2,616 million, and intangible assets of ¥1,382 million, partially offset by a decrease in trade receivables of ¥1,641 million.

Total liabilities decreased by ¥3,305 million from the end of the previous fiscal year to ¥37,549 million. This is attributable primarily to a decrease in borrowings of ¥3,496 million.

Net assets increased by ¥6,104 million from the end of the previous fiscal year to ¥46,219 million. This is attributable primarily to the recording of profit attributable to owners of parent of ¥3,694 million and an increase in foreign currency translation adjustment of ¥4,801 million due to the depreciation of the yen against major currencies, partially offset by a decrease in retained earnings of ¥2,356 million due to a declaration and payments of dividends.

As a result of the above, the equity ratio rose 5.6 percentage points from the end of the previous fiscal year to 54.8%.

(3) Cash flows for the six months ended June 30, 2024

During the period under review, cash and cash equivalents (“net cash”) increased by ¥551 million (a decrease by ¥512 million for the same period of the previous fiscal year) to ¥13,434 million at the end of the period.

(Cash flows from operating activities)

Net cash provided by operating activities amounted to ¥6,116 million (¥9,248 million provided for the same period of the previous fiscal year), which is attributable primarily to the recording of profit before income taxes and a decrease in working capital.

(Cash flows from investing activities)

Net cash provided by investing activities amounted to ¥245 million (¥1,123 million used for the same period of the previous fiscal year), which is attributable primarily to proceeds from sales of investment securities and businesses, partially offset by capital outlay for the purchases of property, plant and equipment and intangible assets.

(Cash flows from financing activities)

Net cash used in financing activities amounted to ¥6,008 million (¥7,869 million used for the same period of the previous fiscal year), which is attributable primarily to repayments of borrowings and payments of dividends.

(4) Management policy, management strategies, and issues to address

During the period under review, there were no significant changes in the Group’s management policy, management strategies and issues to address.

(5) Research and development activities

R&D expenses for the period under review totaled ¥2,449 million.

During the period under review, there were no significant changes in the Group’s research and development activities.

3. Material Contracts, etc.

During the period under review, no material contract was concluded or executed.

### Item 3. Information about Reporting Company

#### 1. Company's Shares, etc.

##### (1) Total number of shares

###### 1) Authorized shares

Class	Total number of shares authorized to be issued (shares)
Common stock	80,000,000
Total	80,000,000

###### 2) Issued shares

Class	Number of issued shares as of current interim period end (June 30, 2024) (shares)	Number of issued shares as of filing date (August 8, 2024) (shares)	Name of financial instruments exchange on which securities are listed or authorized financial instruments business association to which securities are registered	Description
Common stock	28,163,038	28,163,038	Tokyo Stock Exchange Prime Market	The number of shares constituting one unit is 100 shares.
Total	28,163,038	28,163,038	—	—

##### (2) Share acquisition rights

###### 1) Stock option plans

Not applicable.

###### 2) Share acquisition rights for other uses

Not applicable.

##### (3) Exercises of moving strike convertible bonds

Not applicable.

##### (4) Changes in number of issued shares, share capital and legal capital surplus

(Millions of yen, unless otherwise stated)

Date	Increase (decrease) in total number of issued shares (shares)	Balance of total number of issued shares (shares)	Increase (decrease) in share capital	Balance of share capital	Increase (decrease) in legal capital surplus	Balance of legal capital surplus
January 1, 2024 through June 30, 2024	—	28,163,038	—	9,641	—	5,226



## (5) Major shareholders

As of June 30, 2024

Name	Address	Number of shares held (shares)	Shareholding ratio (excluding treasury shares) (%)
Taiyo Jupiter Holdings, L.P. (Standing proxy: SMBC Nikko Securities Inc.)	4th Floor, Harbour Place, 103 South Church Street, George Town, P.O. Box 10240 Grand Cayman KY1-1002 (Shin Marunouchi Building, 1-5-1, Marunouchi, Chiyoda-ku, Tokyo)	9,524,230	34.21
MINERVA GROWTH CAPITAL, LP (Standing proxy: SMBC Nikko Securities Inc.)	c/o The Corporation Trust Company, Corporation Trust Center, 1209 Orange Street, Wilmington, New Castle County, Delaware 19801, U.S.A. (Shin Marunouchi Building, 1-5-1, Marunouchi, Chiyoda-ku, Tokyo)	4,352,600	15.64
The Master Trust Bank of Japan, Ltd. (Trust Account)	Akasaka Intercity AIR, 1-8-1 Akasaka, Minato-ku, Tokyo	2,055,900	7.39
NORTHERN TRUST CO. (AVFC) RE UK UCITS CLIENTS NON LENDING 10PCT TREATY ACCOUNT (Standing proxy: Custody Service, Tokyo Branch, the Hongkong and Shanghai Banking Corporation Limited)	50 Bank Street, Canary Wharf, London, E14 5NT, UK (3-11-1 Nihonbashi, Chuo-ku, Tokyo)	1,262,900	4.54
Custody Bank of Japan, Ltd. (Trust Account)	1-8-12 Harumi, Chuo-ku, Tokyo	975,894	3.51
Jun-ichi Miki	Hamana-ku, Hamamatsu-shi, Shizuoka	564,541	2.03
STATE STREET BANK AND TRUST COMPANY 505224 (Standing proxy: Settlement & Clearing Services Department, Mizuho Bank, Ltd.)	P.O. BOX 351 Boston, MA 02101, U.S.A (SHINAGAWA INTERCITY Tower A, 2-15-1, Konan, Minato-ku, Tokyo, Japan)	466,606	1.68
NORTHERN TRUST CO. (AVFC) RE FIDELITY FUNDS (Standing proxy: Custody Service, Tokyo Branch, the Hongkong and Shanghai Banking Corporation Limited)	50 Bank Street, Canary Wharf, London, E14 5NT, UK (3-11-1 Nihonbashi, Chuo-ku, Tokyo)	420,947	1.51
THE NOMURA TRUST AND BANKING CO., LTD. AS THE TRUSTEE OF REPURCHASE AGREEMENT MOTHER FUND (Standing proxy: Tokyo Branch, Citibank, N.A.)	2-2-2 Otemachi, Chiyoda-ku, Tokyo (6-27-30 Shinjuku, Shinjuku-ku, Tokyo)	417,600	1.50
THE BANK OF NEW YORK MELLON 140044 (Standing proxy: Settlement & Clearing Services Department, Mizuho Bank, Ltd.)	240 Greenwich Street, New York, NY 10286, U.S.A. (SHINAGAWA INTERCITY Tower A, 2-15-1, Konan, Minato-ku, Tokyo, Japan)	386,853	1.39
Total	—	20,428,071	73.40

Notes: 1. The ratio of the number of shares held to the total number of issued shares (excluding treasury stock) is rounded to two decimal places.

2. In addition to the above, the Company holds treasury shares of 326,198 shares.

3. According to the Statement of Large-Volume Holdings (Change Report) made available for public inspection on July 5, 2024, the shares of the Company were held by FMR LLC as of June 28, 2024 with the detail shown below. However, the Company did not include such information in the table above because it could not confirm the number of shares effectively held by the entity as of June 30, 2024. The detail of the Statement of Large-Volume Holdings is as follows:

Name	Address	Number of share certificates held (shares)	Shareholding ratio (%)
FMR LLC	245 Summer Street, Boston, Massachusetts 02210, U.S.A.	2,816,275	10.00

4. According to the Statement of Large-Volume Holdings (Change Report) made available for public inspection on June 22, 2023, the shares of the Company were held by Jupiter Asset Management, Limited as of June 15, 2023 with the detail shown below. However, the Company did not include such information in the table above because it could not confirm the number of shares effectively held by the entity as of June 30, 2024. The detail of the Statement of Large-Volume Holdings is as follows:

Name	Address	Number of share certificates held (shares)	Shareholding ratio (%)
Jupiter Asset Management, Limited	The Zig Zag Building, 70 Victoria Street, London, SW1E 6SQ, UK	1,735,700	6.17

5. According to the Statement of Large-Volume Holdings (Change Report) made available for public inspection on April 21, 2023, the shares of the Company were held by Capital Research and Management Company, and its joint holders, namely Capital International Inc, Capital International Sarl, Capital International KK, and Capital Group Investment Management Pte. Ltd. as of April 14, 2023 with the detail shown below. However, the Company did not include such information in the table above because it could not confirm the numbers of shares effectively held by these entities as of June 30, 2024. The detail of the Statement of Large-Volume Holdings is as follows:

Name	Address	Number of share certificates held (shares)	Shareholding ratio (%)
Capital Research and Management Company	333 South Hope Street, Los Angeles, CA 90071, U.S.A.	530,600	1.89
Capital International Inc	11100 Santa Monica Boulevard, 15th FL., Los Angeles, CA 90025, U.S.A.	69,900	0.25
Capital International Sarl	3 Place des Bergues, 1201 Geneva, Switzerland	69,300	0.25
Capital International KK	Tokyo Meiji Yasuda Seimei Building 14th floor, 2-1-1, Marunouchi, Chiyoda-ku, Tokyo	612,200	2.18
Capital Group Investment Management Pte. Ltd.	One Raffles Quay, #43-00, Singapore 048583	31,800	0.11
Total	—	1,313,800	4.68

(6) Voting rights  
1) Issued shares

As of June 30, 2024

Category	Number of shares (shares)	Number of voting rights (units)	Description
Shares with no voting rights	–	–	–
Shares with restricted voting rights (treasury shares)	–	–	–
Shares with restricted voting rights (other)	–	–	–
Shares with full voting rights (treasury shares)	(Treasury shares) Common stock 326,100	–	–
Shares with full voting rights (other)	Common stock 27,821,800	278,218	The number of shares constituting one unit is 100 shares.
Share less than one unit	Common stock 15,138	–	–
Total number of issued shares	28,163,038	–	–
Voting rights held by all shareholders	–	278,218	–

- Notes: 1. “Shares with full voting rights (other)” of common stock include 194,500 shares of the Company (1,945 voting rights) held by Custody Bank of Japan, Ltd. (Trust Account) as trust assets of the Board Benefit Trust and Employee Stock Ownership Plan Trust.  
2. “Share less than one unit” of common stock includes 94 shares of the Company held by Custody Bank of Japan, Ltd. (Trust Account) as trust assets of the Board Benefit Trust and Employee Stock Ownership Plan Trust.  
3. “Share less than one unit” of common stock includes 98 treasury shares held by the Company.

2) Treasury shares

As of June 30, 2024

Name of shareholder	Address of shareholder	Number of shares held in own name (shares)	Number of shares held in others' names (shares)	Total number of shares held (shares)	Shareholding ratio (%)
(Treasury shares) Roland Corporation	2036-1 Nakagawa, Hosoe-cho, Hamana-ku, Hamamatsu-shi, Shizuoka	326,100	–	326,100	1.16
Total	–	326,100	–	326,100	1.16

- Notes: 1. In addition to the above, the Company holds treasury shares less than one unit of 98 shares.  
2. The Company has contributed 194,594 shares to Custody Bank of Japan, Ltd. (Trust Account) as trust assets of the Board Benefit Trust and Employee Stock Ownership Plan Trust.

2. Directors and Other Officers

Changes in directors and other officers during the period under review after the filing date of the Annual Securities Report for the previous fiscal year were as follows:

(1) Retired directors and other officers

Position	Name	Date of retirement
Representative Director, CEO	Gordon Raison	June 30, 2024

(2) Number of directors and other officers and ratio of female directors and other officers after the change

Male: 9, Female: – (Ratio of female directors and other officers: –%)

Changes in directors and other officers after the end of the period under review up to the filing date of this Semi-annual Securities Report were as follows:

New position	Previous position	Name	Date of change
Representative Director CEO, CIO	Representative Director COO, CIO	Masahiro Minowa	July 1, 2024

## **Item 4. Financial Information**

### **1. Basis for Preparation of Semi-annual Consolidated Financial Statements**

The semi-annual consolidated financial statements of the Company are prepared in accordance with the Ministry of Finance Ordinance No. 28, 1976 “Regulation on Terminology, Forms and Preparation Methods of Consolidated Financial Statements.”

The Company’s semi-annual consolidated financial statements are classified as “Type 1 Semi-annual Consolidated Financial Statements.”

### **2. Interim Review Report**

The semi-annual consolidated financial statements for the interim period ended June 30, 2024 (from January 1, 2024 to June 30, 2024) were reviewed by Grant Thornton Taiyo LLC, pursuant to Article 193-2, Paragraph 1 of the Financial Instruments and Exchange Act.

# 1. Semi-annual Consolidated Financial Statements

## (1) Semi-annual Consolidated Balance Sheets

(Millions of yen)

	Previous fiscal year (As of December 31, 2023)	Semi-annual period (As of June 30, 2024)
<b>Assets</b>		
Current assets:		
Cash and deposits	12,883	13,434
Notes and accounts receivable – trade	13,805	12,163
Merchandise and finished goods	18,094	20,304
Work in process	1,443	1,869
Raw materials and supplies	10,606	10,587
Other	2,311	2,201
Allowance for doubtful accounts	(485)	(650)
Total current assets	58,659	59,911
Non-current assets:		
Property, plant and equipment:		
Buildings and structures, net	3,934	3,803
Land	2,328	2,350
Other, net	3,699	3,784
Total property, plant and equipment	9,961	9,938
Intangible assets		
Goodwill	3,129	3,349
Other	3,110	4,273
Total intangible assets	6,240	7,623
Investments and other assets:		
Investment securities	1,107	717
Other	5,106	5,683
Allowance for doubtful accounts	(105)	(104)
Total investments and other assets	6,107	6,295
Total non-current assets	22,309	23,857
Total assets	80,969	83,768

(Millions of yen)

	Previous fiscal year (As of December 31, 2023)	Semi-annual period (As of June 30, 2024)
<b>Liabilities</b>		
Current liabilities:		
Notes and accounts payable - trade	6,266	6,772
Short-term borrowings	* 4,300	* 2,000
Current portion of long-term borrowings	8,526	5,384
Income taxes payable	415	370
Provision for bonuses	852	953
Provision for bonuses for directors (and other officers)	39	2
Provision for product warranties	335	328
Other	7,305	7,030
<b>Total current liabilities</b>	<b>28,041</b>	<b>22,841</b>
Non-current liabilities:		
Long-term borrowings	10,056	12,002
Provision for share awards	252	236
Provision for share awards for directors (and other officers)	96	67
Retirement benefit liability	249	279
Asset retirement obligations	88	89
Other	2,069	2,033
<b>Total non-current liabilities</b>	<b>12,812</b>	<b>14,708</b>
<b>Total liabilities</b>	<b>40,854</b>	<b>37,549</b>
<b>Net assets</b>		
Shareholders' equity:		
Share capital	9,641	9,641
Capital surplus	124	-
Retained earnings	27,334	28,385
Treasury shares	(2,207)	(1,611)
<b>Total shareholders' equity</b>	<b>34,892</b>	<b>36,415</b>
Accumulated other comprehensive income:		
Valuation difference on available-for-sale securities	153	39
Foreign currency translation adjustment	3,728	8,530
Remeasurements of defined benefit plans	1,032	926
<b>Total accumulated other comprehensive income</b>	<b>4,915</b>	<b>9,496</b>
Share acquisition rights	70	45
Non-controlling interests	235	262
<b>Total net assets</b>	<b>40,114</b>	<b>46,219</b>
<b>Total liabilities and net assets</b>	<b>80,969</b>	<b>83,768</b>

## (2) Semi-annual consolidated statements of income and consolidated statements of comprehensive income

## Semi-annual consolidated statements of income

(Millions of yen)

	Six months ended June 30, 2023	Six months ended June 30, 2024
Net sales	46,096	46,705
Cost of sales	26,323	26,522
Gross profit	19,772	20,183
Selling, general and administrative expenses	* 15,516	* 15,754
Operating profit	4,256	4,428
Non-operating income:		
Interest income	16	23
Dividend income	78	36
Subsidy income	61	–
Other	10	6
Total non-operating income	167	66
Non-operating expenses:		
Interest expenses	72	76
Foreign exchange losses	326	603
Other	11	4
Total non-operating expenses	411	683
Ordinary profit	4,012	3,811
Extraordinary income:		
Gain on sale of non-current assets	2	3
Gain on sale of investment securities	–	406
Gain on sale of businesses	–	297
Total extraordinary income	2	707
Extraordinary losses:		
Loss on sale and retirement of non-current assets	8	4
Extra retirement payments	–	158
Provision of allowance for doubtful accounts	–	156
Total extraordinary losses	8	319
Profit before income taxes	4,006	4,198
Income taxes - current	784	540
Income taxes - deferred	9	(37)
Total income taxes	794	502
Profit	3,211	3,695
Profit attributable to non-controlling interests	16	1
Profit attributable to owners of parent	3,195	3,694

## Semi-annual consolidated statements of comprehensive income

(Millions of yen)

	Six months ended June 30, 2023	Six months ended June 30, 2024
Profit	3,211	3,695
Other comprehensive income:		
Valuation difference on available-for-sale securities	85	(114)
Foreign currency translation adjustment	2,468	4,827
Remeasurements of defined benefit plans, net of tax	(38)	(106)
Total other comprehensive income	2,515	4,606
Comprehensive income	5,727	8,302
Comprehensive income attributable to:		
Owners of parent	5,701	8,275
Non-controlling interests	26	26



## (3) Semi-annual consolidated statements of cash flows

(Millions of yen)

	Six months ended June 30, 2023	Six months ended June 30, 2024
Cash flows from operating activities:		
Profit before income taxes	4,006	4,198
Depreciation	1,151	1,237
Amortization of goodwill	172	194
Increase (decrease) in retirement benefit liability	(94)	(190)
Interest and dividend income	(94)	(59)
Interest expenses	72	76
Foreign exchange losses (gains)	(433)	64
Loss (gain) on sale of investment securities	–	(406)
Loss (gain) on sale and retirement of non-current assets	6	0
Loss (gain) on sale of businesses	–	(297)
Decrease (increase) in trade receivables	4,073	4,351
Decrease (increase) in inventories	2,400	450
Increase (decrease) in trade payables	(348)	(1,260)
Other, net	(429)	(1,449)
Subtotal	10,482	6,908
Interest and dividends received	94	60
Interest paid	(75)	(76)
Income taxes paid	(1,253)	(776)
Net cash provided by (used in) operating activities	9,248	6,116
Cash flows from investing activities:		
Purchase of property, plant and equipment	(887)	(574)
Proceeds from sale of property, plant and equipment	9	20
Purchase of intangible assets	(141)	(512)
Proceeds from sale of investment securities	–	683
Proceeds from sale of businesses	–	632
Purchase of shares of subsidiaries resulting in change in scope of consolidation	(50)	–
Other, net	(52)	(4)
Net cash provided by (used in) investing activities	(1,123)	245
Cash flows from financing activities:		
Net increase (decrease) in short-term borrowings	(15,041)	(2,300)
Proceeds from long-term borrowings	10,700	4,010
Repayments of long-term borrowings	(1,161)	(5,206)
Proceeds from issuance of shares	71	–
Proceeds from sale of treasury shares	92	284
Dividends paid	(2,152)	(2,356)
Other, net	(378)	(440)
Net cash provided by (used in) financing activities	(7,869)	(6,008)
Effect of exchange rate change on cash and cash equivalents	(724)	197
Net increase (decrease) in cash and cash equivalents	(468)	551
Cash and cash equivalents at beginning of period	10,506	12,883
Increase (decrease) in cash and cash equivalents resulting from change in scope of consolidation	(43)	–
Cash and cash equivalents at end of period	* 9,993	* 13,434

## Notes to Semi-annual Consolidated Financial Statements

### *Semi-annual consolidated balance sheets*

\* Overdraft agreements and committed line of credit agreements with financial institutions

The Company has concluded overdraft agreements and committed line of credit agreements with its corresponding financial institution to raise working capital efficiently.

The balances of undrawn facilities under the overdraft agreements and committed line of credit agreements are as follows:

	Previous fiscal year (As of December 31, 2023)	Semi-annual period (As of June 30, 2024)
Overdraft limit and total committed line of credit	14,000	14,000
Outstanding balance of drawn facilities	4,300	2,000
Outstanding balance of undrawn facilities	9,700	12,000

### *Semi-annual consolidated statements of income*

\* Major items of selling, general and administrative expenses, and their amounts are as follows:

	Six months ended June 30, 2023	Six months ended June 30, 2024
Salaries and bonuses	8,260	8,752

### *Semi-annual consolidated statements of cash flows*

\* The reconciliation of interim ending balance of cash and cash equivalents with account balances per semi-annual consolidated balance sheets is as follows:

	Six months ended June 30, 2023	Six months ended June 30, 2024
Cash and deposits	9,993	13,434
Cash and cash equivalents	9,993	13,434

### *Shareholders' equity*

For the six months ended June 30, 2023

#### 1. Amount of dividends paid

Resolution	Class of shares	Total amount of dividends (million yen)	Dividend paid per share (yen)	Record date	Effective date	Source of dividends
Ordinary General Meeting of Shareholders held on March 29, 2023	Common stock	2,152	78	December 31, 2022	March 30, 2023	Retained earnings

Note: The total amount of dividends paid based on the resolution at the Ordinary General Meeting of Shareholders held on March 29, 2023 includes dividends of ¥27 million paid to the Company's shares held by the trusts.

#### 2. Dividends accompanied by a record date in the reporting period and an effective date after the end of the reporting period

Resolution	Class of shares	Total amount of dividends (million yen)	Dividend paid per share (yen)	Record date	Effective date	Source of dividends
Board of Directors meeting held on August 9, 2023	Common stock	2,354	85	June 30, 2023	September 11, 2023	Retained earnings

Note: The total amount of dividends paid based on the resolution at the Board of Directors meeting held on August 9, 2023 includes dividends of ¥26 million paid to the Company's shares held by the trusts.

For the six months ended June 30, 2024

1. Amount of dividends paid

Resolution	Class of shares	Total amount of dividends (million yen)	Dividend paid per share (yen)	Record date	Effective date	Source of dividends
Ordinary General Meeting of Shareholders held on March 26, 2024	Common stock	2,356	85	December 31, 2023	March 27, 2024	Retained earnings

Note: The total amount of dividends paid based on the resolution at the Ordinary General Meeting of Shareholders held on March 26, 2024 includes dividends of ¥23 million paid to the Company's shares held by the trusts.

2. Dividends accompanied by a record date in the reporting period and an effective date after the end of the reporting period

Resolution	Class of shares	Total amount of dividends (million yen)	Dividend paid per share (yen)	Record date	Effective date	Source of dividends
Board of Directors meeting held on August 7, 2024	Common stock	2,366	85	June 30, 2024	September 10, 2024	Retained earnings

Note: The total amount of dividends paid based on the resolution at the Board of Directors meeting held on August 7, 2024 includes dividends of ¥16 million paid to the Company's shares held by the trusts.

**Segment information**

Segment information is omitted because the Group operates a single segment of the Electronic Musical Instruments Business.

**Revenue recognition**

The Group operates a single segment of the Electronic Musical Instruments Business. The information on disaggregation of revenue from contracts with customers is as follows.

(Millions of yen)

	Six months ended June 30, 2023	Six months ended June 30, 2024
Keyboards	11,849	11,800
Percussion and Wind Instruments	13,272	13,871
Guitar-related Products	11,234	12,017
Creation-related Products & Services	6,153	5,884
Video and Professional Audio	2,157	1,585
Other	1,427	1,545
Total	46,096	46,705

**Per share information**

Basic and diluted earnings per share and basis for calculation of those figures are as follows:

(Millions of yen, unless otherwise stated)

	Six months ended June 30, 2023	Six months ended June 30, 2024
(1) Basic earnings per share	116.97 yen	134.05 yen
(Basis for calculation)		
Profit attributable to owners of parent	3,195	3,694
Profit not attributable to common shareholders	–	–
Profit attributable to common shareholders of parent	3,195	3,694
Average number of shares outstanding during the period (thousand shares)	27,317	27,559
(2) Diluted earnings per share	115.47 yen	132.84 yen
(Basis for calculation)		
Adjustment to profit attributable to owners of parent	–	–
Number of shares of common stock increased (thousand shares)	354	251
[of which number of share acquisition rights (thousand shares)]	[354]	[251]
Any significant changes from the prior fiscal year end in potential shares not included in the calculation of diluted earnings per share due to their anti-dilutive effect	–	–

Note: For the purpose of calculating basic earnings per share and diluted earnings per share, the aggregate number of shares of the Company held by the Board Benefit Trust, Employee Stock Ownership Plan Trust and Employee Shareholding Association-type ESOP trust was included in the number of treasury shares, which was to be deducted from the calculation of the average number of shares outstanding during the period. The average numbers of shares outstanding held by these trusts during the six months ended June 30, 2023 and 2024 were 338,130 shares and 216,088 shares, respectively.

## 2. Other Information

As to the interim dividend for the 53rd fiscal year (January 1, 2024 through December 31, 2024), the Company resolved at the Board of Directors meeting held on August 7, 2024 to pay the interim dividends to its shareholders recorded on the Company's shareholder registry dated on June 30, 2024 as follows.

(1) Total amount of dividends	2,366 million yen
(2) Amount per share	85.00 yen
(3) Effective date for right to claim dividend payment and commencement date of dividend payment	September 10, 2024

**Section 2 Information about Reporting Company's Guarantor, etc.**

Not applicable.

NOTE TO READERS:

The following is an English translation of the Independent Auditor's Interim Review Report originally issued in the Japanese language as required by the Financial Instruments and Exchange Act of Japan for the convenience of the reader. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Independent Auditor's Interim Review Report

August 7, 2024

To the Board of Directors of Roland Corporation:

Grant Thornton Taiyo LLC Osaka Designated Limited Liability Partner Engagement Partner	Iwao Arai, CPA	[Seal]
Designated Limited Liability Partner Engagement Partner	Tomohiro Norioka, CPA	[Seal]

*Auditor's Conclusion*

Pursuant to the provisions of Article 193-2, Paragraph 1 of the Financial Instruments and Exchange Act, we have reviewed the semi-annual consolidated financial statements of Roland Corporation (the "Company") and its consolidated subsidiaries (the "Group") provided in the "Financial Information" section in the Company's Semi-annual Securities Report, namely, the semi-annual consolidated balance sheet as of June 30, 2024, the semi-annual consolidated statements of income, comprehensive income, and cash flows for the six-month period then ended, and the related notes.

Based on our interim review, nothing has come to our attention that causes us to believe that the accompanying semi-annual consolidated financial statements do not present fairly, in all material respects, the financial position of the Group as of June 30, 2024, and its consolidated financial performance and cash flows for the six-month period then ended in accordance with the accounting principles generally accepted in Japan.

*Basis for Auditor's Conclusion*

We conducted our review in accordance with the review standards for semi-annual financial statements generally accepted in Japan. Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Review of the Semi-annual Consolidated Financial Statements" section of our report. We are independent of the Group in accordance with the provisions of the Code of Professional Ethics in Japan, and we have fulfilled our other ethical responsibilities as auditors. We believe that we have obtained evidence to provide a basis for our conclusion.

*Responsibilities of Management, Audit & Supervisory Board Members and the Audit & Supervisory Board for the Semi-annual Consolidated Financial Statements*

Management is responsible for the preparation and fair presentation of the semi-annual consolidated financial statements in accordance with accounting principles generally accepted in Japan, including the design, implementation and maintenance of such internal controls as management determines is necessary to enable the preparation and fair presentation of semi-annual consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the semi-annual consolidated financial statements, management is responsible for assessing whether it is appropriate to prepare the semi-annual consolidated financial statements with the assumption of the Group's ability to continue as a going concern, and disclosing, as applicable, matters related to going concern in accordance with accounting principles generally accepted in Japan.

Audit & Supervisory Board Members and the Audit & Supervisory Board are responsible for overseeing the Director's execution of duties relating to the design, implementation and maintenance of the Group's financial reporting process.

### *Auditor's Responsibilities for the Review of the Semi-annual Consolidated Financial Statements*

Our responsibilities are to issue an auditor's interim review report that includes our conclusion based on our interim review from an independent point of view.

As part of an interim review in accordance with the review standards for semi-annual financial statements generally accepted in Japan, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Make inquiries, primarily of management and persons responsible for financial and accounting matters, and apply analytical and other interim review procedures. An interim review is substantially less in scope than an audit conducted in accordance with auditing standards generally accepted in Japan.
- If we determine that a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern, then we conclude, based on the evidence obtained, on whether anything has come to our attention that causes us to believe that the semi-annual consolidated financial statements are not presented fairly in accordance with the accounting principles generally accepted in Japan. Additionally, if we conclude that a material uncertainty exists, we are required to draw attention in our auditor's interim review report to the related notes to the semi-annual consolidated financial statements or, if such notes are inadequate, to express a qualified conclusion or adverse conclusion. Our conclusions are based on the evidence obtained up to the date of our auditor's interim review report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate whether anything has come to our attention that causes us to believe that the overall presentation of the semi-annual consolidated financial statements and the notes thereto are not in accordance with accounting principles generally accepted in Japan, as well as whether anything has come to our attention that causes us to believe that the overall presentation, structure and content of the semi-annual consolidated financial statements, including the notes thereto do not represent the underlying transactions and accounting events in a manner that achieves fair presentation.
- Obtain evidence regarding the financial information of the Group to express a conclusion on the semi-annual consolidated financial statements. We are responsible for the direction, supervision and performance of the review of the semi-annual consolidated financial statements. We remain solely responsible for our conclusion.

We communicate with Audit & Supervisory Board Members and the Audit & Supervisory Board regarding the planned scope and timing of the interim review and significant review findings.

We also provide Audit & Supervisory Board Members and the Audit & Supervisory Board with a statement that we have complied with relevant ethical requirements in Japan regarding independence and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate obstruction factors or safeguards applied to reduce obstruction factors to an acceptable level.

### *Interest Required to Be Disclosed by the Certified Public Accountants Act of Japan*

Our firm and its engagement partners do not have any interest in the Group which is required to be disclosed pursuant to the provisions of the Certified Public Accountants Act of Japan.

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- Notes: 1. The original of the above interim review report is kept separately by the Company (the reporting company of the Semi-annual Securities Report).  
2. The associated XBRL data are not included in the scope of the interim review.



## Cover

Document title	Confirmation Note
Clause of stipulation	Article 24-5-2, Paragraph 1 of the Financial Instruments and Exchange Act
Place of filing	Director, Kanto Local Finance Bureau
Filing date	August 8, 2024
Company name	Roland Kabushiki Kaisha
Company name in English	Roland Corporation
Title and name of representative	Masahiro Minowa, CEO, CIO and Representative Director
Title and name of Chief Financial Officer	Yuichi Hakamata, CFO and Executive Officer
Address of registered headquarters	2036-1 Nakagawa, Hosoe-cho, Hamana-ku, Hamamatsu-shi, Shizuoka
Place for public inspection	Tokyo Stock Exchange, Inc. (2-1 Nihonbashi Kabutocho, Chuo-ku, Tokyo)

1. Appropriateness of the Contents of this Semi-annual Securities Report

Masahiro Minowa, CEO, CIO and Representative Director, and Yuichi Hakamata, CFO and Executive Officer of Roland Corporation have confirmed that this Semi-annual Securities Report for the interim period of the 53rd fiscal year (January 1, 2024 through June 30, 2024) is reasonably and fairly stated in accordance with the Financial Instruments and Exchange Act and related laws and regulations.

2. Other Information for Special Attention

There are no noteworthy matters that are pertinent to this Semi-annual Securities Report.